



# **Investor Update**

**November 2016** 



#### **Table of Contents**

- 1. Company Overview
- 2. Key Investment Highlights
- 3. Strategic Growth
- 4. Financial Highlights
- 5. Conclusion



# 1. Company Overview

# PT Chandra Asri Petrochemical Tbk ("CAP") at a glance

- Largest integrated Olefins and Polyolefins producer in Indonesia
- Owns the only Naphtha Cracker, Styrene Monomer and Butadiene plants in Indonesia
- Sole producer of Ethylene (860KTA) and the largest Polypropylene producer (480KTA) in Indonesia. One of two producers of Propylene (470KTA) and Polyethylene (336KTA) in Indonesia
- Uniquely positioned to capitalize on strong growth prospects of Indonesia's petrochemical industry and rising consumer demand
- Backed by strong principal shareholders Barito Pacific Group<sup>(1)</sup> (65.21%) and Siam Cement Group ("SCG") (30.57%) as of 30<sup>th</sup> Sept 2016.
- Financial Summary: <u>FY2015</u> <u>9-mth 2016</u>
  - Net Revenue US\$1,378m US\$1,400m
  - Adjusted EBITDA US\$155m
     US\$370m
  - EBITDA margin 11% 26%



CAP's main integrated manufacturing complex



Ethylene plant



Chandra Asri

Petrochemical

Polypropylene plant



Styrene monomer plant



Butadiene plant



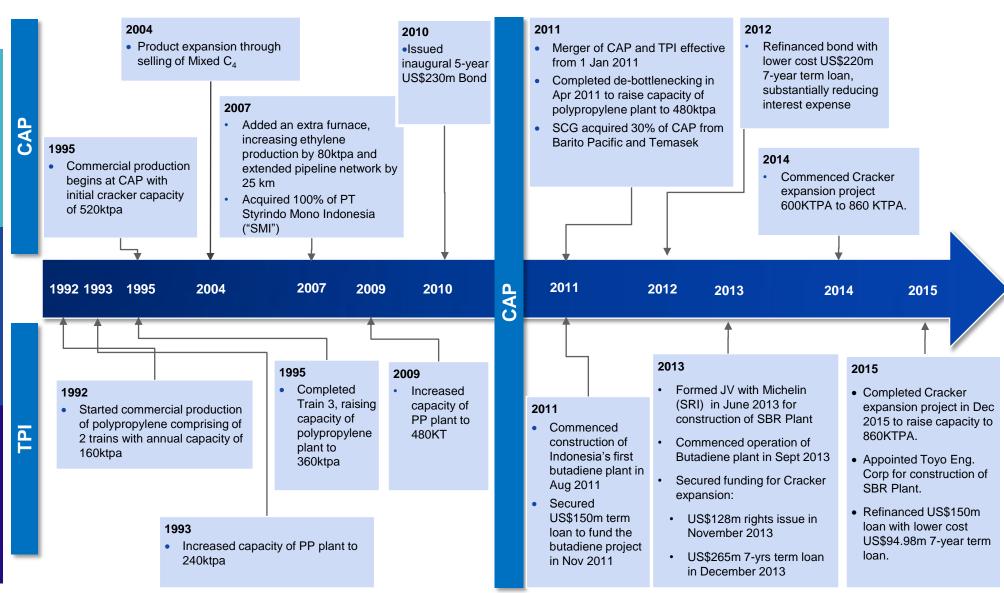
# **Vision and Business Strategy**

#### The Leading and Preferred Petrochemical Company in Indonesia

- 1 Increase capacity and build on leading market position
- Expand product offerings and further optimize integration along the petrochemical value chain
- 3 Develop feedstock advantage to improve cost competitiveness
- 4 Develop and nurture human capital
- Continue to leverage the Company's unique infrastructure and customer service to maintain premium relationship
- Maintain and further improve best-in-class operating standards, cost efficiency, and safety, health, and environment

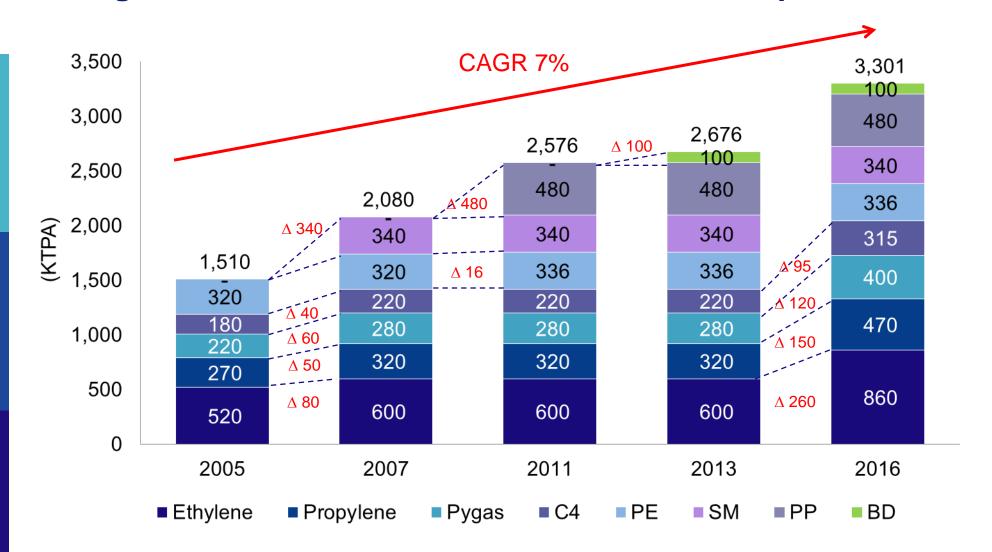


# 23 years track record of successful growth





# Strong success of both vertical and horizontal expansion

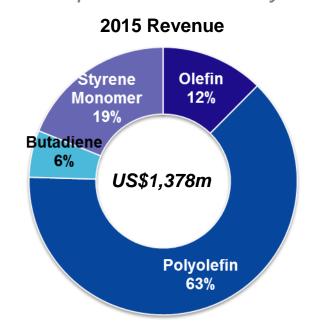


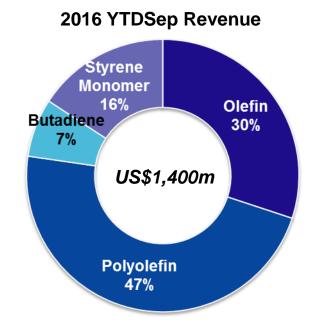
Source: Company



## **Strong and Diverse Product Portfolio**

...fundamental to production of many diverse consumer and industrial products







Source: Company Information



# 2. Key Investment Highlights



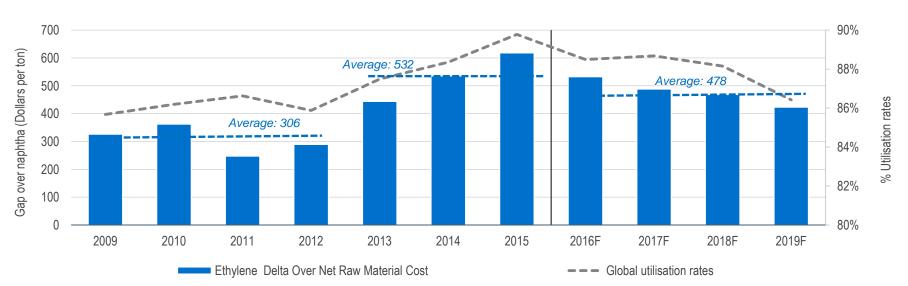
**Key Investment Highlights** 





Petrochemical industry profitability to continue on path of sustainable recovery post 2012 as a result of improving demand and lower capacity addition

#### **Ethylene spreads over Naphtha**



Note: - 2015 is based on actual on year to date basis (Jan-Nov)

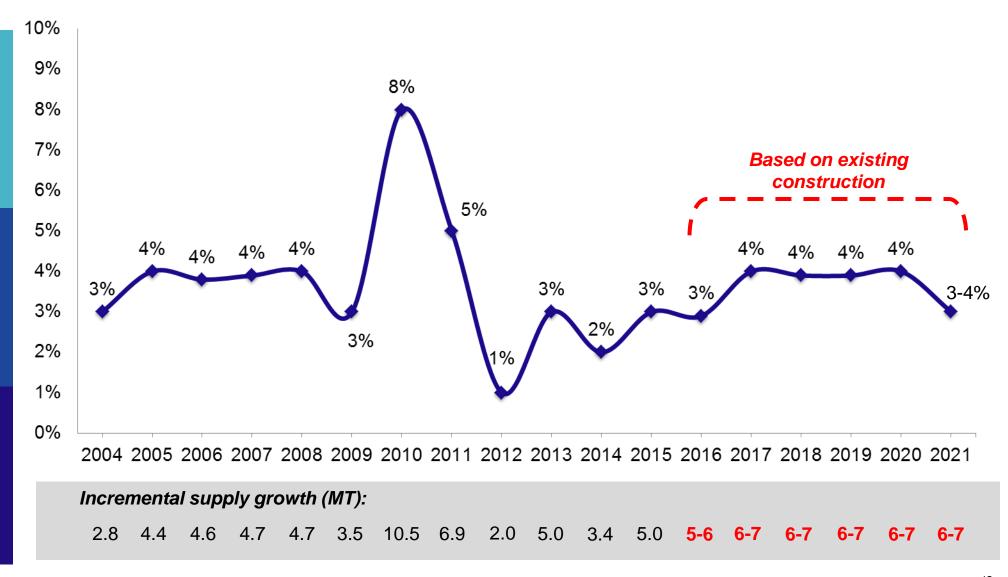
Source: Nexant (Feb 2016)

Chandra Asri

<sup>-</sup> Forecast price is based on Brent Crude at \$30 (2016-2020) and \$50 (2021-2022) per barrel



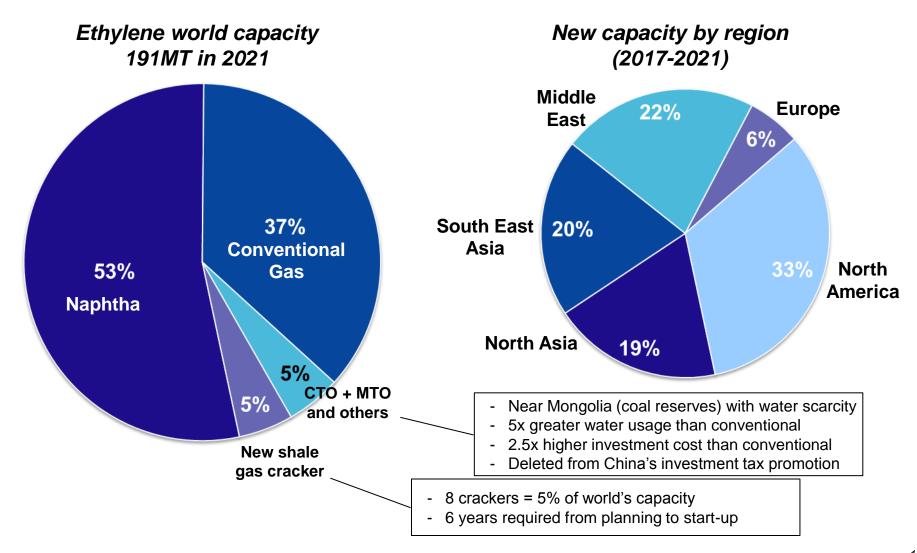
# **Ethylene world supply growth**





# **Ethylene world capacity**

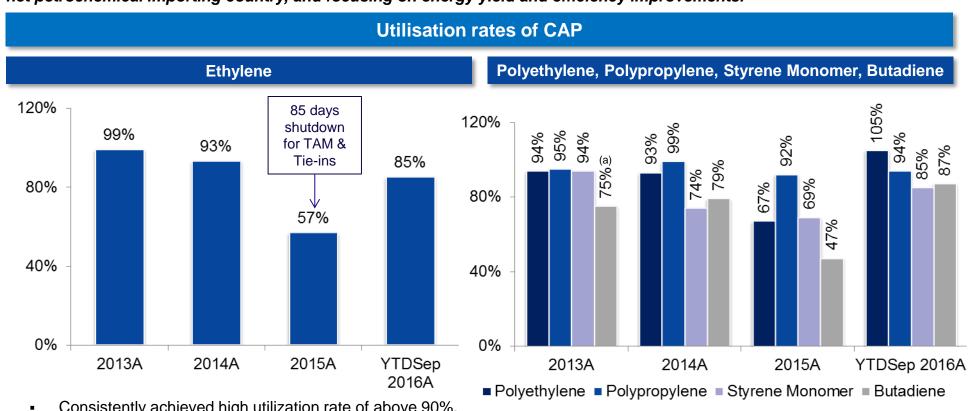
Naptha + conventional gas = 91% of capacity





# **High Operating rates**

Continue to achieve high capacity utilization rates mainly due to robust demand from domestic market in Indonesia, a net petrochemical importing country, and focusing on energy yield and efficiency improvements.



- Consistently achieved high utilization rate of above 90%.
- Conducted 85 days shutdown for Turn Around Maintenance (TAM) and Cracker Expansion Tie-ins from Sept to Dec 2015.
- Next TAM scheduled for 2020.

- CAP's utilisation rates of the downstream products have remained strong with average of more than 90%.
- Utilisation rates in 2014-2015 for SM and BD impacted by market conditions and C4 availability respectively.

Note:

<sup>(</sup>a) Represents 3 months operation from Sep-Dec



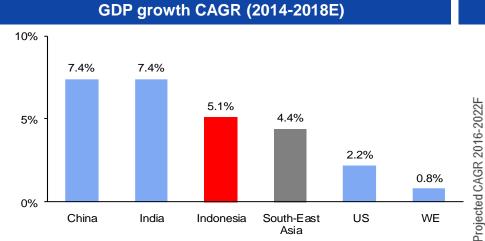
# Strong demand growth expected in Indonesia for petrochemical products

Petrochemical products are fundamental to production of a wide variety of consumer and industrial products, such as packaging, containers, automotive and construction materials

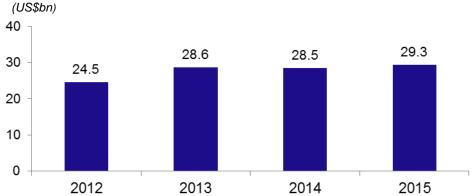


Source: Nexant (Feb 2016)





#### FDI Investment in Indonesia (2012-2015)

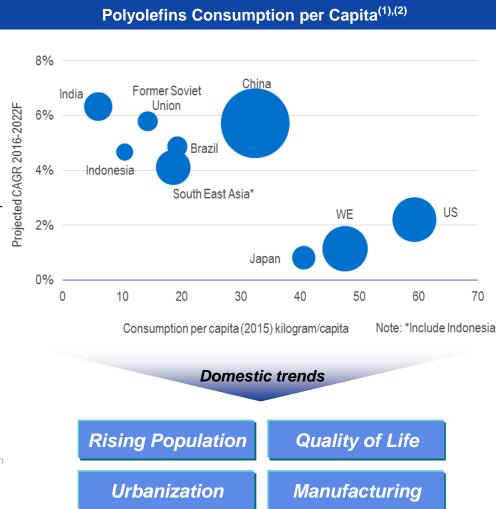


Source: Nexant (Feb 2016), BKPM

Notes:

(1)Size of bubble indicates population size of each country / region in 2015

(2)Polyolefins include HDPE, LLDPE, LDPE and PP



Chandra Asri



# Indonesia's leading petrochemical producer



CAP has the most diverse product range and a dominant producer with approximately 48% market share of Indonesia's olefins and polymers production capacity

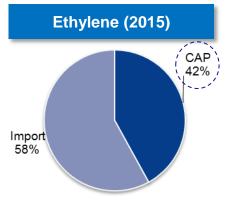
44.0											
Products (KT)	Chandra Asrı Petrochemical	otte Chemic Titan	Pertamina	Polytama	Asahimas Chemical	Sulfindo	Nippon Shokubai	Petro-Oxo Nusantara	Polychem Indonesia	TPPI	TOTAL
Ethylene	860										860
LLDPE	200	200									400
HDPE	136	250									386
Polypropylene	480		45	386							911
Styrene Monomer	340										340
Vinyl Chloride Monomer					712	130					530
Ethylene Oxide									216		216
Propylene	470		430								900
Acrylic Acid							140				140
Butanol								20			20
Ethylhexanol	1							100			100
Py-gas	400										400
Crude C4	315										315
Benzene										400	400
ParaXylene										550	550
Butadiene	100										100
Total Capacity of Producer	3,301	450	475	386	712	130	140	120	216	950	6,880

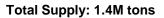


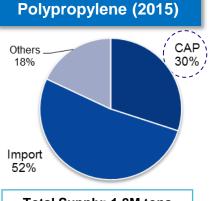
# **Domestic Market Leader**

CAP is a market leader in Indonesia across all of its products and a leading player in the region

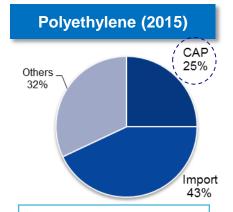
# Largest Petrochemical company in Indonesia<sup>(1)</sup>





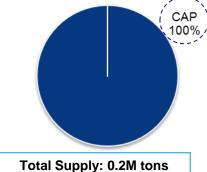


**Total Supply: 1.8M tons** 

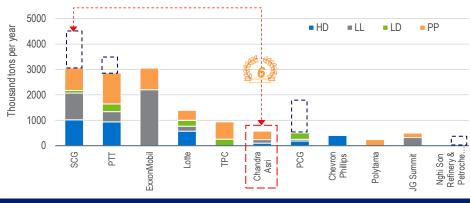


**Total Supply: 1.4M tons** 

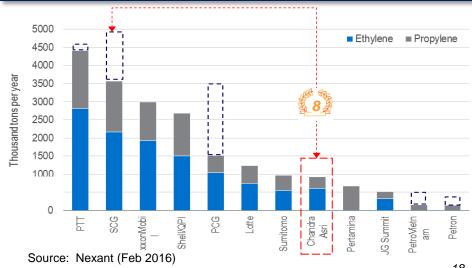




#### Polyolefin Top 10 South East Asia Producers



#### **Olefin Top 10 South East Asia Producers**

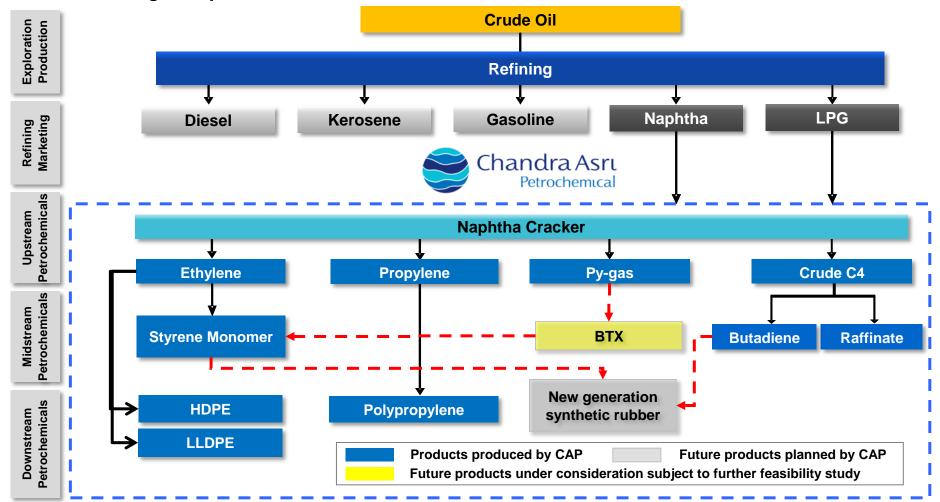


Source: Company, Nexant (Feb 2016)

Note: (1) By production excluding fertilizer producers

# 3 Vertically integrated operations resulting in higher efficiency and lower costs

Operations are integrated from upstream to downstream petrochemical products. New products planned will further integrate operations



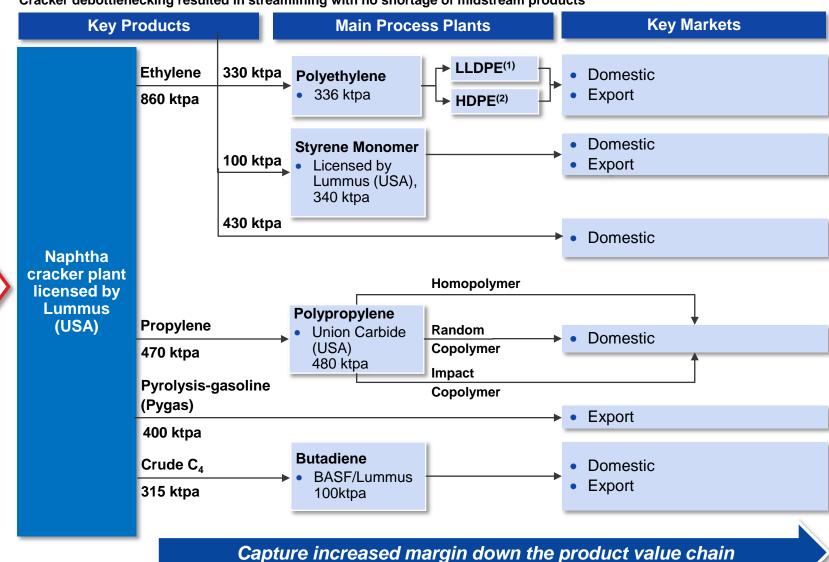
Source: Company information

Chandra Asru Petrochemical



# Key products, capacity and key markets

Cracker debottlenecking resulted in streamlining with no shortage of midstream products



Note:

**Naphtha** 

2,450

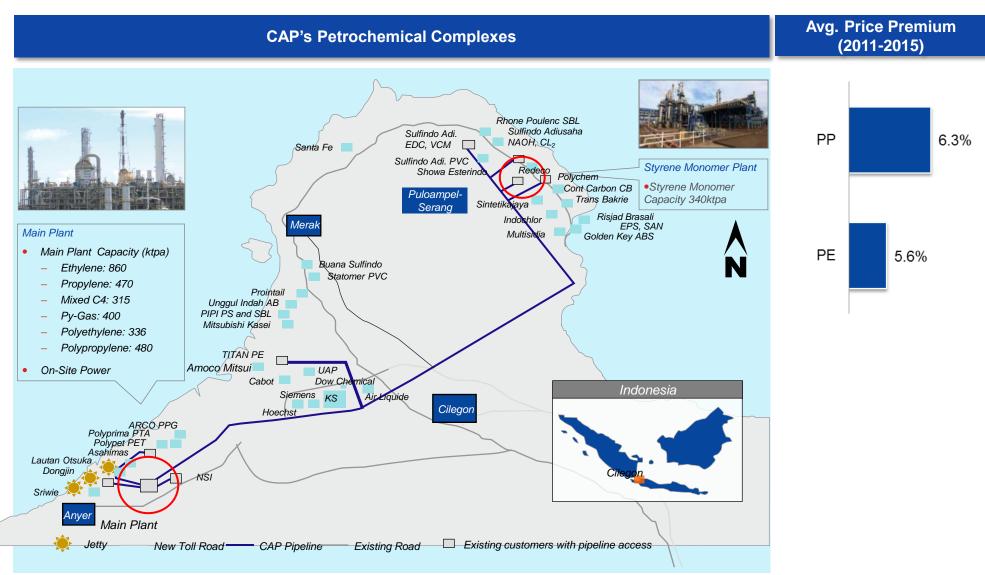
ktpa

(1) LLDPE: Linear low density polyethylene

(2) HDPE: High Density Polyethylene



# Integrated facilities, strategically located to key customers leading to product price premiums

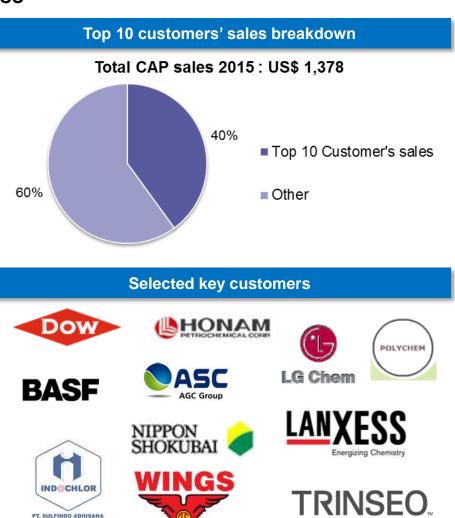




# Loyal and broad customer base

#### Long established blue-chip customer base

- Diversified clientele with top 10 customers accounting for only 40% of revenues in 2015
- Long term relationships with key customers
- Customers integrated with CAP production facilities via CAP's pipeline
- Strong marketing and distribution platform with wide network serving ~300+ customers
- Short delivery trend time resulting in pricing premium to benchmark prices



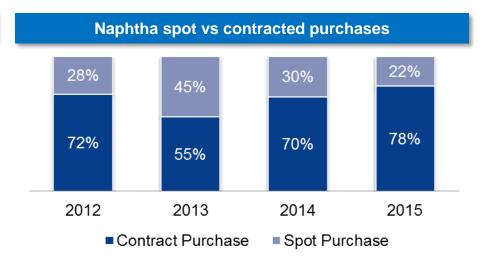
Source: Company

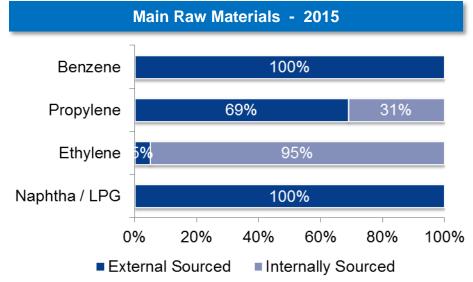


# 5 Stable and flexible feedstock supply.... With increasing advantaged feedstock from domestic sources

#### **Feedstock overview**

- Long-standing stable supplier relationships
- No material feedstock supply disruption
- Flexibility in feedstock purchasing (spot vs. contract) – no single supplier dependence
- Procurement synergies with SCG
- Substantial naphtha storage capacity





Source: Company



# Strong commitment from Shareholders

# Shareholder structure (as of 30/09/2016) Barito Pacific 65.21% (1) Chandra Asrt Petrochemical

#### **Siam Cement Group**

- Thailand's largest industrial conglomerate and Asia's leading chemicals producer.
- Invested 30% in CAP in 2011.
- Long term shareholder with substantial experience and expertise in petrochemicals committed to supporting the development of the business.

#### Key benefits of partnership

- Production know-how.
- Sharing of best operational practices.
- Raw material procurement savings.
- Sales and marketing collaboration.
- Access to Thailand banks
- Accelerate CAP's expansion plans.
- Take advantage of market opportunities.

Note:

<sup>(1)</sup> Includes CAP shares held by Marigold Resources Pte Ltd and Magna Resources Corp Pte. Ltd



# Strong management team with substantial industry experience

#### **BOARD OF COMMISSIONERS**



**DJOKO SUYANTO President Commissioner** Independent Commissioner

4 years in the Industry 1 year with CAP



**TAN EK KIA VP Commissioner** Independent Commissioner

41 years in the Industry 5 years with CAP



**HO HON CHEONG** Independent Commissioner

9 months in the Industry 9 months with CAP



**AGUS SALIM PANGESTU** Commissioner

10 years in the Industry 9 years with CAP



**LOEKI SUNDJAJA PUTERA** Commissioner

15 years in the Industry 14 years with CAP



**CHAOVALIT** EKABUT<sup>(1)</sup> Commissioner

11 years in the Industry 4 years with CAP



**CHOLANAT** YANARANOP<sup>(1)</sup> Commissioner

28 years in the Industry 4 years with CAP

#### **BOARD OF DIRECTORS**



**ERWIN CIPUTRA President Director** 

13 years in the Industry 12 years with CAP



**KULACHET** 

DHARACHANDRA(1)

**VP Director of Operations** 



**BARITONO PANGESTU VP Director of Polymer** Commercial

10 years in the Industry 9 years with CAP



TERRY LIM **CHONG THIAN Director of Finance** 

34 years in the Industry 10 years with CAP



SURYANDI **Director of Human** Resource and Corp. Administration

26 years in the Industry 26 years with CAP



**PIBOON** SIRINANTANAKUL(1) **Director of** Manufacturing

22 years in the Industry With CAP since Jan 2016



**FRANSISKUS RULY ARYAWAN** Monomer Commercial

13 years in the Industry 13 years with CAP

Notes:

(1) Appointed by SCG



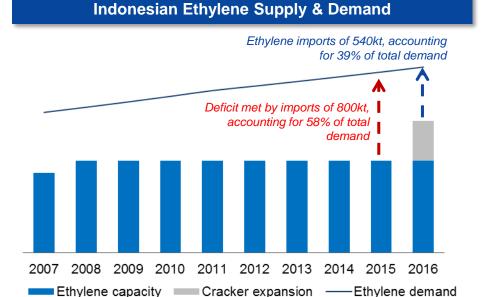
# 3. Strategic Growth



# **Cracker Expansion Project**

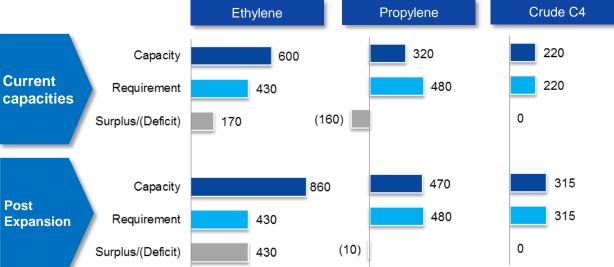
... Successful project delivery

- Cracker expansion to achieve economies of scale and take advantage of significant ethylene shortage in Indonesia.
- Ethylene sold to existing domestic customers who are carrying out debottlenecking (Asahimas, etc)
- Achieved Mechanical Completion on Dec 9, 2015. Re-started
   Cracker and achieved on-spec products on Dec 19, 2015
- Total actual project cost in line with budget (ca. US\$380m)













## **Synthetic Rubber Project**

... Value add to our products

- Signed JV agreement with Michelin in June 2013.
- Awarded EPC contract to Toyo Engineering Corp. in June 2015.
- SBR Plant project progressing with engineering work (ca. 48% progress as of Sept'16), civil work, soil improvement and construction of temporary facility. Expected start-up Q2 2018.
- Further value add CAP's Butadiene and Styrene
   Monomer products into high technology Synthetic
   Rubber products and enhance CAP's netback









**Future SBR Plant Facility Area** 



# **Butadiene expansion project**

... Add value to incremental C4 production

- Capacity: Increase BD capacity from 100 KTA to 137 KTA
- Investment: 36 Million US\$ +/- 30%
- Start-up: Q4 2018
- Awarded FEED to Toyo Engineering Korea, target completion end 2016.
- EPC activities start Q1 2017.





**Existing BD Plant** 

"Avoid opportunity loss of co-cracking/selling excess crude C4. Fulfill SRI's BD requirement in the future"



## **New Polyethylene Plant**

#### ... Further Vertical integration

- Licence: UNIPOL Polyethylene Process from Univation Technologies, LLC.
- Capacity: new facility of total 400 KTA to produce LLDPE,
   HDPE and Metallocene LLDPE. Estimated cost US\$300m.
- FID target in mid 2017.
- Plant expected to come on-stream in 2019/2020.
- Further vertical integration, enhance CAP's market share (2015 domestic demand +/- 1.4mn TPA) and import substitution (thereby reducing forex outflows)





Existing PE plant in Cilegon with capacity 336 KTA with 1 train UNIPOL PE Technology 200 KTA and 1 train Showa Denko PE Technology 136 KTA

"Following completion of its Cracker expansion and in line with its strategy of pursuing vertical integration, CAP has a strategic plan to build a new PE plant to add value to its excess Ethylene product"



# **Polypropylene Debottlenecking**

- Debottleneck PP Plant to increase capacity by 80 KTA from 480 KTA to 560 KTA.
- Estimated cost US\$15m.
- Schedule for 2018, work duration around 1 month.

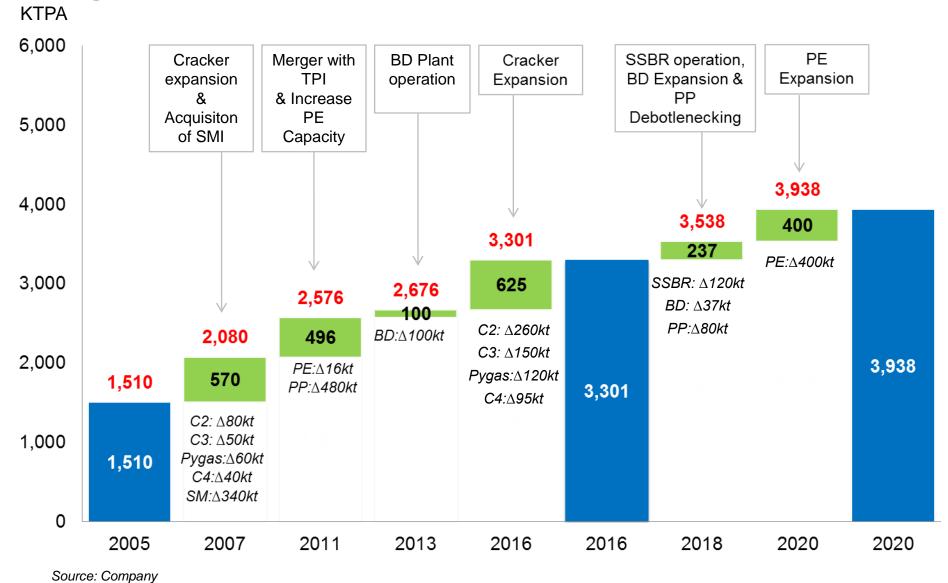




Existing PP plant in Cilegon with capacity 480 KTA, 3 trains of Union Carbide Technology.



# Strong success of both vertical and horizontal expansion



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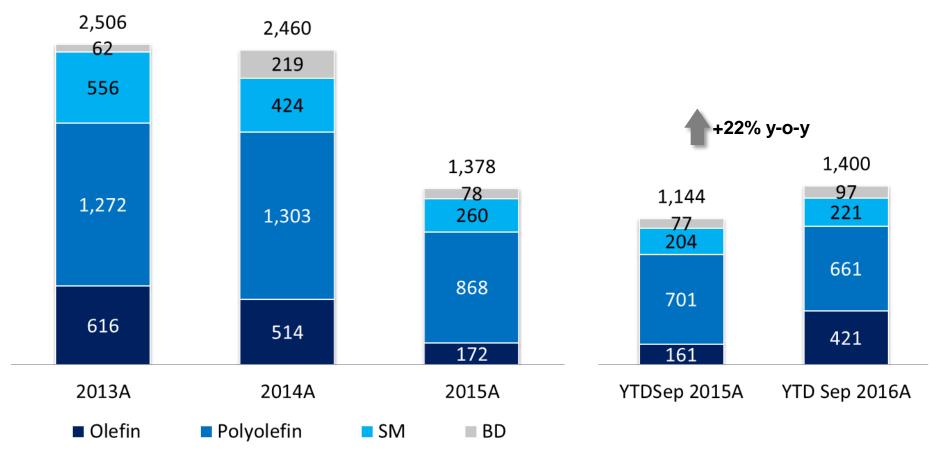


# 4. Financial Highlights



#### **Net Revenues**

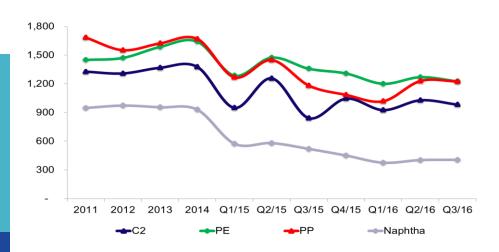
#### Revenue by product (US\$m)



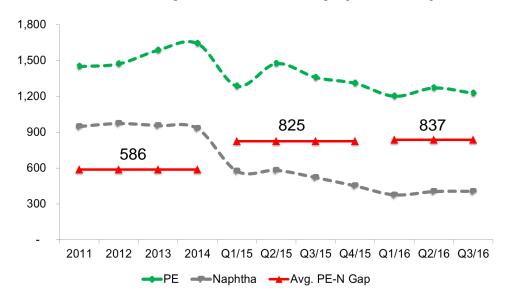
Source: Company Information



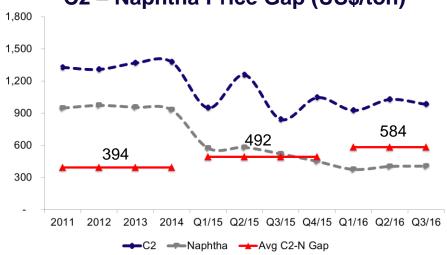
#### **CAP Avg Realized Prices (US\$/ton)**



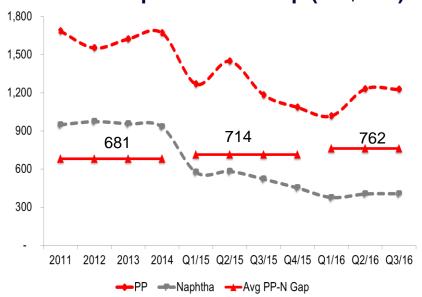
#### PE - Naphtha Price Gap (US\$/ton)



#### C2 - Naphtha Price Gap (US\$/ton)

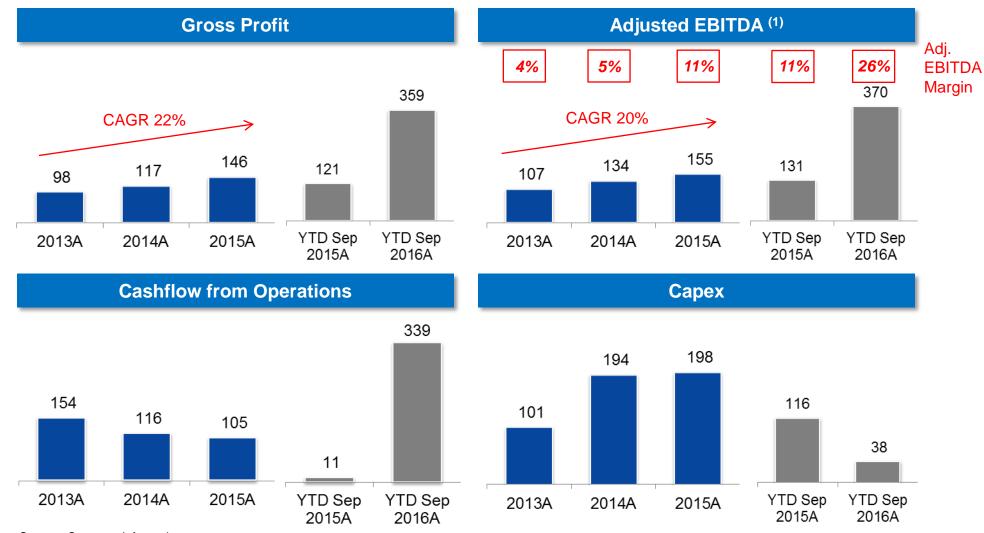


#### PP - Naphtha Price Gap (US\$/ton)





# Financial Summary: Strong financial profile (in US\$m)

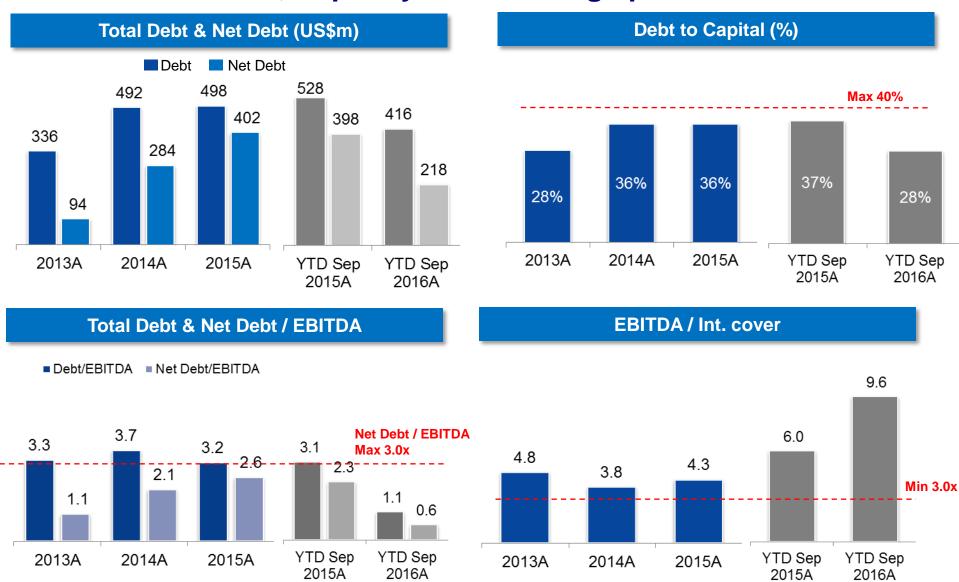


Source: Company Information

<sup>(1)</sup> Adjusted EBITDA is defined as net income/(loss) before interest, taxes, depreciation and amortization as adjusted for net unrealized foreign exchange loss/(gain), unrealized loss/(gain) on mark to market valuation of derivatives, equity in net loss of an associate, write down of inventories to NRV.



### **Consolidated Debt, Liquidity and Coverage profile**



Source: Company Information



# 5. Conclusion



**Key Investment Highlights** 





# Thank You

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